

Advisory Service to develop or enhance the internal Enterprise Risk Management program

Our Enterprise Risk Management Advisory service assists in the development and implementation of a comprehensive internal Risk Management program centered on our main principles of Governance Leadership, Measurement and Monitoring, Risk Assessment, and Performance Improvement. An established Enterprise Risk Management program should focus on all these areas.

Governance Leadership: Board and management oversight policies, procedures and risk limits. Developing an approach for supporting and embedding the risk strategy and team accountabilities.



Risk Assessment: Identifying, assessing and categorizing risks and controls to mitigate risks.

<u>Measurement and Monitoring</u>: Measurement, analysis, reporting, monitoring, and assurance activities to provide insights into risk management strengths and weaknesses.

<u>Performance Improvement</u>: A strong ERM function will not only identify and measure risks but will reduce costs and add value to the business.

Management of risk is critical in the current environment:

- To make better decisions that enhance company profitability
- To prevent losses and stay ahead of competitors
- To protect your reputation and brand
- · To satisfy regulatory authorities

Montana Analytics will partner with your Risk Leadership team to establish policies and procedures that are consistent with best practices and regulatory guidance.

Experience:

Our team is deeply committed to Enterprise Risk Management

- 25+ years of experience in leading Banking institutions
- 12+ years of independent Model Risk Management leadership
- Experience establishing ERM program implementations
- Experience working with all financial institution sizes

Value-Add:

Flexible advisory services focused on Enterprise Risk Management

- Gap Analysis of current Enterprise Risk Management Structure
- On-Demand risk management services (interim CRO function)
- Design framework for Enterprise Risk Management Program, including documentation standards for model risk management
- Develop Enterprise Risk Management Policy framework
- Provide Bank-wide Model Inventory and Risk Rating Methodology
- Establish framework standards for model validation
- Examine oversight of Business Lines, Finance and Treasury functions